<u>Nuts-Bolts & Key Events</u>: Initial Investigation Phase-Mergers

Event	<u>Description</u>
Outside counsel retention	Conflicts check complete.
agreement	Retention Agreement date. Rates (check for government discount rates)
	Contract cap.
Economist retention agreement	Conflicts check complete.
	Retention Agreement date. Rates (check for government discount rates)
	Contract cap.
Confidentiality/	Assurances of confidentiality in accord with state law, to include exemption from public records
Waiver	law. (Provide nothing more than state law, except for perhaps some process features.)
Agreement with Parties.	
	Other features:
	Parties to provide state with documents that are provided to federal and other enforcers;
	simultaneously and without express request.
	Parties to waive federal law hurdles too.
Advance Notice Agreement with	Parties to submit Definitive Agreement (or near-final version) as Advance Notice.
Parties	
	Other features:
	Parties delay period before mandatory filing with charitable trust division.
Consultant Costs and Fees	To the extent state law allows direct charge to parties for merger review costs.
Agreement with Parties	
Document Retention/Preserve by	Preservation request issued and confirmed by parties.
Parties	
Form 712 to FTC	Submitted to & approved by FTC.
	Check to see if the deal HSR reportable
Parties' federal waivers	Check to see if parties executed federal waivers to share information with state enforcers.
Parties' Letter of Intent	Asked of and produced by Parties.

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Legal & Econ Position of Parties;	Potentially identify areas of specific interests for parties to address.
Meeting	
	Initial meeting with legal and economic presentation (with joint enforcers).
	Check to see if Parties will commit to giving materials packet in advance
FollowUp Items to Request from	Items that state's economist would like to review to verify parties' econ claims.
Parties	(data; analysis methods/formulas,etc)
Parties' expectations/ timeline.	Parties provided proposed time line for Definitive Agreement; filing of HSR to FTC/DOJ.
	TWO I MAD WAY
Initial Document Request to Parties.	FTC to seek VAR/VAL
	Consider state subpoena.
Phase 1 Investigation Strategy &	Develop strategy: parties' position; stakeholder assessment (interviews; documents); empirical
Budget for Costs	analysis.
State Healthcare Data	Identify healthcare data needed for transaction review; collection process and timeline.
State Healthcare Data	(hospital discharge data; all payer claims data; provider/practitioner survey data)
	(in state and neighboring states)
	(In state and neighboring states)
	Data available directly from parties, if any.
	But available directly from parties, if any.
Parties' Definitive Agreement	Request from parties
(as Advance Notice)	
Expected filing date for charitable	
trust	Time period for review
Expected filing date for HSR.	
	30 day HSR period; then potential 2R.

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